



August 29, 2011

The Honorable Judith T. Won Pat, Ed.D 31<sup>st</sup> Guam Legislature 155 Hesler Place Hagatna, Guam 96910

Re: Citizen - Centric Report (CCR) for the Fiscal Year ended September 30, 2010

Pursuant to Section 2(a) of Public Law 30-127 relative to the Citizen-Centric Report, the Department of Public Works (DPW) have transmitted in electronic format and posted on its department website the Citizen-Centric Report for the fiscal year ended September 30, 2010. We have also provided a hard copy of this report for your review.

Should you require additional information, please contact me at 646-3131. You may review this report on our website at: www.dpw.guam.gov.

Sincerely,

NE M.S. BROWN
Director

Attachment

Cc: Honorable Governor Eddie Baza Calvo Senator Thomas C. Ada Office of the Public Accountability



# DEPARTMENT OF PUBLIC WORKS FISCAL YEAR ENDED SEPTEMBER 30,2010

www.dpw.guam.gov

542 NORTH MARINE CORPS DRIVE TAMUNING, GUAM 96913

> TEL: (671) 646-3131 FAX: (671) 649-6178

DIRECTOR JOANNE M.S. BROWN

<u>DEPUTY DIRECTOR</u> CARL V. DOMINGUEZ

#### **DIVISIONS & DIVISION HEADS**

ADMINISTRATIVE SERVICES
ARLEEN U. PIERCE
CONTROLLER

BUILDING CONSTRUCTION & FACILITY MAINTENANCE
DOMINIC G. MUNA
BUILDING MAINTENANCE MANAGER

BUS OPERATIONS
FRANKLIN F. TAITANO
SCHOOL BUS OPERATIONS
SUPERINTENDENT

CAPITAL IMPROVEMENT PROJECTS
(VERTICAL PROJECTS)
RAMON B. PADUA
CHIEF ENGINEER

HIGHWAYS

(HORIZONTAL PROJECTS)

JOAQUIN R. BLAZ

BUDGET & MANAGEMENT ANALYST IV

RAMON B. PADUA CHIEF ENGINEER

## TRANSPORTATION MAINTENANCE

PAUL N.I. CEPEDA
TRANSPORTATION MAINTENANCE
SUPERINTENDENT

#### **SOLID WASTE MANAGEMENT**

(RECEIVERSHIP CIVIL CASE #02-00022) GERSHMAN, BRITNER & BRAYTON, INC. (GBB)

(GBB) <u>www.guamsolidwasterecelvership.org</u> PUBLIC LAW: 31-20 **Overview** 

The Department was established by Public Law 1-88 and enacted in 1952 under section 5104. The Department of Public Works is charged with the responsibility in providing to the people of Guam six (6) major and essential services to the community of namely: (1) Public Safety, (2) Public Health, (3) Transportation, (4) Highway Maintenance, (5) Government-Wide Support, and (6) Capital Improvement Projects.

**Mission Statement** 

Public Safety is administered through the enforcement of building codes, flood control measures and public education on highway safety. Public Health is administered through the enforcement and proper collection and disposal of solid wastes. Transportation services are provided for safe and efficient transportation system for our school children as well as to the public as needed and during time of calamities and emergencies. Highway Maintenance services are provided to ensure safe, efficient and modern Highway System that is responsive to the needs of the people. Government-Wide Support is administered to enhance program effectiveness and efficiency by formulating policies, allocating resources, and administering budgetary and financial information related to operations and personnel, to provide maintenance services, repairs, construction services and custodial work to upkeep public buildings and other government facilities. Capital Improvement Projects is to provide professional and technical services for the government's infrastructure projects. Please note in pursuant to the Order of the District Court of Guam, dated March 17, 2008, appointing Gershman, Britner & Bratton, Inc. (GBB) as Receiver for the Solid Waste Management Division. Mandates reference are 56CA see 3106 Public Laws 1-88, 10-91, 16-57, 16-124, 24-139/313, 25-90 and 30-118. Executive Order 83-11. Public Law 30-20 enacted in April 2011 created the Solid Waste Authority as a Autonomous Public Corporation

#### **Goals and Objectives**

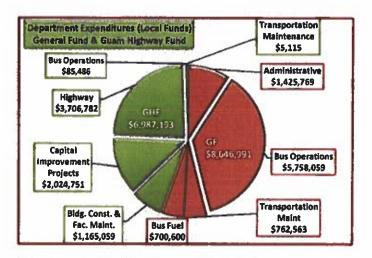
- Key goals and objectives are to ensure the public services provided by Department
  of Public Works are at an adequate level through the consolidation and/or
  centralization of functions and activities as permitted by governing regulations so
  that pupil transportation will be provided, vehicles will be repaired, maintained
  and operated for safe monitoring, roadways will be maintained and constructed,
  building requirements and contracts will be administered, government buildings
  will be maintained for safety and comfort, solid waste will be managed with timely
  collection.
- Realign and merge similar functions, inter-program equipment usage, reevaluations of program requirements, optimum utilization of manpower and equipment.
- Contract for maintenance services, building and construction inspection, and engineering services.
- Coordinate task forces for implementation of Solid Waste Collection privatization and for the study of pupil transportation contracts.
- Increase service fees provided by DPW.
- Charge applicable fees for the service rendered currently at no cost.
- Commence landfill closure and opening.
- Complete all A/E contracts for pending construction projects.
- Provide technical and administrative support in preparation of the military buildup.

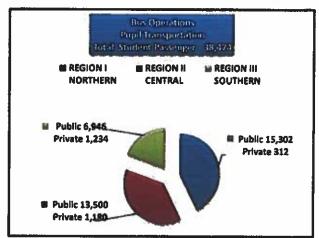
#### **DEPARTMENT OF PUBLIC WORKS**

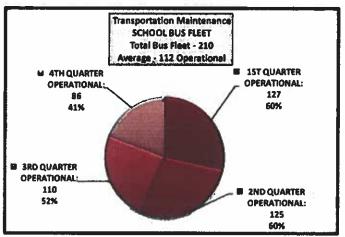
## Division Wide Financial & Operational Report

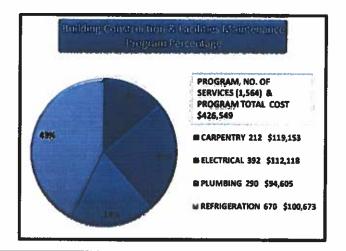
Fiscal Year Ending September 30, 2010











## TRAFFIC COLLISIONS AND DUI/DRUG ARRESTS

CALENDAR YEAR	2008	2009	2010
TOTAL CRASHES	6587	6580	5618
Percentage change from previous year	0.40%	-5.10%	-14.62%
DUI Crash (Alcohol or Drug Related)	103	233	101
DUI (Alcohol or Drug Related Percentage)	1.56%	3.54%	1.80%
DUI with Injuries	23	68	-
TOTAL FATAL COLLISSIONS	17	13	16
Number of Fatalities	8	13	16
DUI (Alcohol or Drug Related)	9	5	3
DUI (Alcohol or Drug Related Percentage)	52.94%	38.46%	18.00%
TOTAL DUI ARRESTS	817	836	382
Total Drug Related Arrests	331	346	0
Marijuana	109	114	200
Methamphetamine (ICE)	179	187	200.00
Unk/Other Stimulants	43	45	
TOTAL CITATIONS ISSUED	11,427	11,736	Ser production

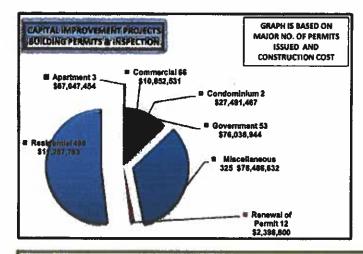
OFFICE OF HIGHWAY SAFETY

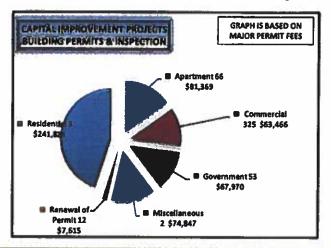
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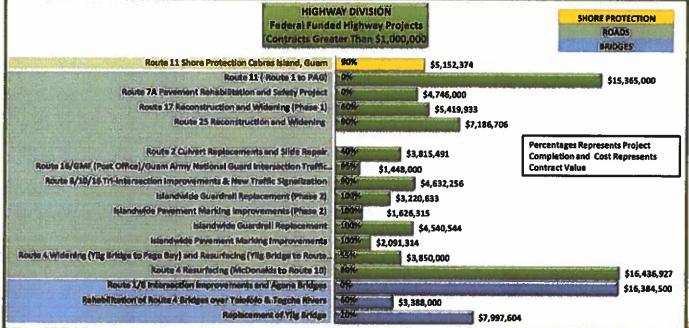
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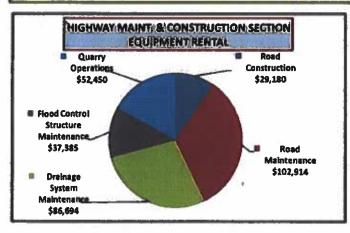
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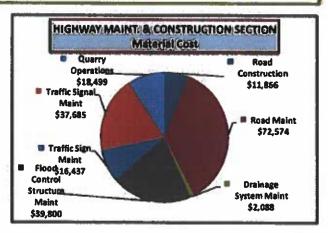














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#### FUTURE CHALLENGES & ECONOMIC OUTLOOK

**AUDITED REPORTS** 

The Department of Public Works is a line agency of the Government of Guam's Executive Branch. As a result, an audit of the basic financial statements of all governmental activities of GovGuam includes all of DPW's funding sources and operational expenditures for FY2010. DPW's funding sources are identified as follows: the General Fund GF, Solid Waste Fund SWF, all Federal Grants Funding (FHWA, NHTSA, USDOI, US HUD and FEMA) and the Capital Project Funds for the Territorial Educational Facilities Fund TEFF, Territory Highway Fund THF and Tourist Attraction Fund TAF. Separate audit and issued reports for FY2010 are for the Guam Highway Fund and the Capital Project Funds resulting from the bond funds of the Territorial Highway Fund THF and Tourist Attraction Fund TAF funds.

MILITARY BUILDUP

DPW compiled (using a conservative approach) our budgetary needs that will impact our operations both directly and indirectly from the upcoming military buildup. The estimated amount DPW projected is \$35 Million at a minimum. Inclusive of this \$35M amount, is the cost for DPW to operate under the FEIS conditions to include the following costs' categories: fuel, utility cost for maintaining public streetlights throughout the whole island, the acquisition for additional school buses to transport the influx of new students from the public school system and other capital purchases (heavy equipment) to maintain the roads and supplies and materials to maintain and provide construction, professional and technical services the various public facilities including the public school facilities.

Furthermore, the FEIS discusses the various road projects related to the Guam Road Network GRN as referenced in Volume 6, Chapter 4. However, federal funding for these respective GRN projects are not guaranteed. In addition, there are many factors related to the project costs to include land acquisition for the expansion of roads. The total costs of these various projects if they were to be fully funded or partially funded by either FHWA or by the DAR road program were not adequately discussed.

PERFORMANCE BASE BUDGETING PBB

Department of Public Works provided their Performance Based Budget for two fiscal year periods, FY2009 and FY2010 (includes the Solid Waste Division). Our PBB budget submission is based upon the Bureau of Budget and Management Research BBMR budget ceiling amounts.

Our PBB budget formulation model included actual source documents derived from the employee's position description PD for every section of the various divisions. Each position description entails all functions performed within his/her position title. These functions are quantitatively measured for each work standard performed. These performance standards are linked to our department's mission and goals. These functions are then grouped into tasks with the costs per each activity and workflow process. The employee's hourly rate was multiplied by the hours worked to get a cost for each task performed as a baseline measure. As the date of this Citizen Centric Report, we have yet to receive any feedback or a gap analysis report from BBMR and the Legislature.

CURRENT YEAR BUDGET & PRIOR YEARS' UNPAID OBLIGATION
Our budget for FY2010 have been kept at a bare bones minimum. We are working with BBMR and DOA in resolving our unpaid prior year obligations. A schedule of amounts has been forwarded to BBMR, DOA and the Legislature.

Comments/ Feedback

Should you have any questions or comment, please contact DPW Controller, Ms. Arleen U. Pierce at 646-3154 or arieen.pierce@dpw.guam.gov.

> ectfully Submitted Director